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Economic Development Pillar

Strategic Objectives for Economic Development to 2030

	Strategic Objectives
1	Stability of macroeconomic environment
2	Achievement of sustainable inclusive growth
3	Increasing competitiveness, diversification, and knowledge
4	Maximizing the value added
5	An active player in the global economy capable of adjusting to international developments
6	Creating decent and productive job opportunities
7	Increasing GDP per capita to reach the level of the high-middle income countries' GDP per capita
8	Integration of informal sector in the economy

Key Performance Indicators for Economic Development to 2030

Quantitative Indicators

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Real GDP growth rate (%)	Ministry of Planning, Monitoring & Administrative Reform	 All ministries and Private sector	agencies
2	GDP per capita (USD)	Central Agency for Public Mobilization and Statistics	• Private sector	 Ministry of Planning, Monitoring & Administrative Reform Ministry of Health & Population Central bank of Egypt Ministry of Finance
3	Share of real GDP in real world GDP (%)	Ministry of Planning, Monitoring & Administrative Reform	Sectorial ministries	 Ministry of Investment Ministry of Finance Ministry of Planning, Monitoring & Administrative Reform Central bank of Egypt Private sector Ministry of Trade and Industry
4	Poverty headcount ratio at national poverty lines (%)	Central Agency for Public Mobilization and Statistics	Ministry of Social Solidarity	 Ministry of Planning, Monitoring & Administrative Reform Ministry of Finance Service Ministries
5	Percentage of population below the extreme poverty line (%)	Central Agency for Public Mobilization and Statistics	Ministry of Social Solidarity	 Ministry of Planning, Monitoring & Administrative Reform Ministry of Finance Service Ministries
6	Public debt to GDP ratio (%)	Ministry of Finance	• Ministry of Finance	 Ministry of Planning, Monitoring & Administrative Reform Central Bank Of Egypt

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
7	Budget deficit as percentage of GDP (%)	Ministry of Finance	• Ministry of Finance	 Ministry of Planning, Monitoring & Administrative Reform
8	Total reserves in months of good imports (months)	Central Bank Of Egypt	• Ministry of Trade and Industry	Ministry of Trade and IndustryPrivate Sector
9	Inflation rate (%)	Central Agency for Public Mobilization and Statistics	• Central Bank Of Egypt	 Ministry of Finance Ministry of Supply and internal Trade Ministry of Trade and Industry
10	Unemployment rate (%)	Central Agency for Public Mobilization and Statistics	Private Sector	 Ministry of Investment Ministry of Finance Ministry of Manpower Ministry of Trade and Industry
11	Female labor force participation (%)	Central Agency for Public Mobilization and Statistics	Private Sector	 Ministry of Investment Ministry of Trade and Industry Ministry of Manpower
12	Total fertility Rate (children per women)	 Central Agency for Public Mobilization and Statistics 	• Ministry of Health and Population	 All Ministries Civil Society
13	Macroeconomic environment indicator (Rank)	World Economic Forum	• Ministry of Finance	 Ministry of Finance Central Bank of Egypt Sectorial Ministries Private Sector Ministry of Trade and Industry
14	Ease of doing business index (Rank)	• World Bank	Ministry of Investment	 Ministry of Trade and Industry Ministry of Investment Ministry of Finance Central Bank of Egypt

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
15	Global competitiveness index (Rank)	World Economic Forum	 Ministry of Investment Ministry of Trade and Industry 	 Ministry of Planning, Monitoring & Administrative Reform Ministry of Higher Education & Scientific Research Ministry of Training, Education & Technical Education Sectorial Ministries
16	Manufacturing growth rate (%)	Ministry of Planning, Monitoring & Administrative Reform	• Ministry of Trade and Industry	Federation of Egyptian IndustriesPrivate Sector
17	Manufacturing value added as percentage of GDP (%)	 Ministry of Planning, Monitoring & Administrative Reform Central Agency for Public Mobilization and Statistics 	Private Sector	 Ministry of Trade and Industry Ministry of Planning, Monitoring & Administrative Reform Ministry of Finance Ministry of Investment
18	Total trade (goods and services) as percentage of GDP (%)	 Ministry of Planning, Monitoring & Administrative Reform Central Agency for Public Mobilization and Statistics 	Private Sector	 Ministry of Trade and Industry Ministry of Planning, Monitoring & Administrative Reform Ministry of Finance Ministry of Investment
19	Current balance as percentage of GDP (%)	Central Bank of Egypt	Ministry of Trade and Industry	•
20	Services share in GDP (%)	Ministry of Planning, Monitoring & Administrative Reform	Service MinistriesPrivate Sector	 Ministry of Planning, Monitoring & Administrative Reform Ministry of Finance Ministry of Investment
21	High-technology exports as percentage of Egyptian	Ministry of Trade and Industry	ExportersMinistry of Trade and Industry	 Ministry of Finance Ministry of Investment

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
	manufactured exports (%)			
22	Net foreign direct investment (Billion USD)	Central Bank of Egypt	Private Sector	Ministry of Investment
23	Ratio of private sector contribution to GDP (%)	Ministry of Planning, Monitoring & Administrative Reform	 Ministry of Trade and Industry Ministry of Finance Ministry of Investment 	 Ministry of Planning, Monitoring & Administrative Reform Private Sector
24	Value of outsourcing services revenues	Ministry of Communication & Information Technology	Private Sector	 Ministry of Communication & Information Technology Ministry of Investment
25	Income taxes (%)	Ministry of Finance	• Ministry of Finance	Private Sector
26	Value added tax (VAT) (%)	Ministry of Finance	• Ministry of Finance	Private Sector
27	Public investment at the local level (%)	Ministry of Planning, Monitoring & Administrative Reform	• Ministry of Planning, Monitoring & Administrative Reform	Ministry of Local DevelopmentMunicipalities
28	Investment rate (%)	Ministry of Planning, Monitoring & Administrative Reform	Ministry of Finance	Private Sector
29	Efficiency of public investment management PIM	International Monetary Fund	• Ministry of Planning, Monitoring & Administrative Reform	Ministry of Finance
30	Value of Exports subsidies	Ministry of Finance	• Ministry of Finance	Ministry of Trade and Industry

Suggested New Indicators

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Ratio of informal sector contribution in the economy	Ministry of Planning, Monitoring & Administrative Reform	 Ministry of Finance Ministry of Trade and Industry 	 Ministry of Planning, Monitoring & Administrative Reform Central Agency for Public Mobilization and Statistics
2	Regional economic Growth	 Ministry of Planning, Monitoring & Administrative Reform Central Agency for Public Mobilization and Statistics 	All Ministries and AgenciesPrivate Sector	Ministry of Local DevelopmentMunicipalities

Economic Development Programs to 2030

No.	Index	Responsible Authority	Supporting Authority		
	First: Public Projects and Programs				
1	Suez Canal Development Project	General Economic Authority for the Development Suez Canal Zone	Suez Canal AuthorityPrivate SectorConcerned Ministries		
2	The construction of the new administrative capital	Ministry of Housing, Utilities & Urban Development	Private Sector		
3	Four million acre development project	 Ministry of Agriculture & and Reclamation Ministry of Water Resources & Irrigation 	 Ministry of Planning, Monitoring & Administrative Reform. Ministry of Housing, Utilities & Urban Development Private Sector 		
4	Sinai Company for Investment and Development	Ministry of Planning, Monitoring & Administrative Reform.	Private Sector		
5	North West Coast Development Project	Ministry of Housing, Utilities & Urban Development	 Ministry of Planning, Monitoring & Administrative Reform Private Sector 		
6	"Golden Triangle" project for mineral resources in southern Egypt	Ministry of Trade & Industry	 Ministry of Planning, Monitoring & Administrative Reform Private Sector 		
7	New Development Pillars	Suez Canal Authority	 Ministry of Planning, Monitoring & Administrative Reform Ministry of Trade & Industry General Authority for Import & Export Control Foreign Trade Sector General Authority for Industrial Development Ministry of Communication & Information Technology 		

No.	Index	Responsible Authority	Supporting Authority
			 Ministry of Finance Social Development Fund
8	30th of June Axis and the new Glalala City	Ministry of Housing, Utilities & Urban Development	Ministry of Transportation
9	Completion of underground phases (IV & V) project	Ministry of Transportation	 Ministry of Planning, Monitoring & Administrative Reform
10	Building one million housing units project within the framework of the social housing program	Ministry of Housing, Utilities & Urban Development	Ministry of Planning, Monitoring & Administrative Reform
11	Legislative reform program to improve the investment climate	 Ministry of Investment General Authority for Investment 	 Ministry of Justice Central Bank of Egypt Ministry of Finance Ministry of Manpower
12	Curbing inflationary pressures for macroeconomic stability	 Ministry of Supply & Internal Trade Ministry of Planning, Monitoring & Administrative Reform 	 Ministry of Trade & Industry Central Bank of Egypt Ministry of Finance Private Sector
13	Sovereign wealth fund "Amlak"	Ministry of Planning, Monitoring & Administrative Reform	All concerned Ministries and Authorities
14	Decent Work Program	 Ministry of Planning, Monitoring & Administrative Reform Ministry of Manpower 	 International Labor Organization Industrial Council for Training-Ministry of Training, Education & Technical Education. National Council for Disability Affairs Ministry of Social Solidarity Ministry of Justice Ministry of Youth & Sports
15	Regional economic development program	Ministry of Local DevelopmentMinistry of Planning,	Sectorial MinistriesPrivate Sector

No.	Index	Responsible Authority	Supporting Authority
		Monitoring & Administrative Reform	GovernorsMinistry of Trade & IndustrySocial Development Fund
16	"Irada" program	 Ministry of Trade & Industry Ministry of Investment 	 General Authority for Investment Financial Supervisory Authority Ministry of Planning, Monitoring & Administrative Reform Ministry of Finance Ministry of Tourism Ministry of Housing Ministry of Agriculture & Land Reclamation Ministry of Health & Population
17	Programs and projects to formalize the informal sector	Ministry of Trade & Industry	Ministry of FinancePrivate SectorCivil societyMunicipalities
	Second: Prog	grams and Projects at the Sector	rial Level
		Industry Sector	
18	Industrial clusters for small and medium industries	Ministry of Trade & Industry	 Ministry of Planning, Monitoring & Administrative Reform Ministry of Trade & Industry General Authority for Industrial Development Industry Modernization Centre Social Development Fund Ministry of Finance Ministry of Housing, Utilities & Urban Development

No.	Index	Responsible Authority	Supporting Authority
			Private Sector
19	Leather City Project in "Al- Robeiky"	Ministry of Trade & Industry (General Authority for Industrial Development)	Ministry of FinancePrivate Sector
20	Establishment of the Furniture City in Damietta	Ministry of Trade & Industry (General Authority for Industrial Development)	Ministry of FinancePrivate Sector
21	Supporting the heavy industries	Ministry of Trade & Industry	 Ministry of Planning, Monitoring & Administrative Reform General Authority for Industrial Development Social Development Fund Ministry of Finance Ministry of Housing, Utilities & Urban Development Private Sector
22	The improvement and development of the industrial zones of the Suez Canal project	 Suez Canal Authority Ministry of Trade & Industry (General Authority for Industrial Development) 	Ministry of FinancePrivate Sector
23	Industrial map project	Ministry of Trade & Industry (General Authority for Industrial Development)	Sectorial Ministries
24	Establishing small projects in the field of mobile retail outlets	Ministry of Supply & Internal Trade	 Banking Sector Social Fund for Development Ministry of Trade& Industry Industry Modernization center Social Fund for Development
25	The ships-manufacturing strategy	 Ministry of Trade & Industry (General Authority for Industrial Development) Suez Canal Authority Ministry of Investment 	Sectorial Ministries
26	Create clusters of agro- industries	Ministry of Trade & IndustryMinistry of Agriculture &	• Ministry of Water Resources & Irrigation

No.	Index	Responsible Authority	Supporting Authority	
		Land Reclamation	Ministry of InvestmentPrivate sector	
27	Development of golden triangle project	Ministry of Trade and Industry (Industrial Development Agency)	 Ministry of Petroleum Competent governorates	
28	Achieve transformation in the mining industry sector to support the development and competitiveness of the private sector and promote job creation in Egypt	Industry Council for Technology & Innovation	African Development Bank	
29	The green economy program	Ministry of Trade & Industry	Industry Modernization Center	
		Foreign Trade Sector		
30	The construction of the Egyptian Trade Network (Egytrader)	Ministry of Trade & Industry	 Ministry of Finance Ministry of Transportation Central Bank of Egypt Ministry of Communication & Information Technology Ministry of Planning, Monitoring & Administrative Reform Private Sector 	
31	The green economy project as a tool to achieve sustainable development in Egypt	Foreign Trade & International Agreements Sectors	 Ministry of International Cooperation Ministry of Environment New & Renewable Energy Authority Private Sector 	
32	Trade and Domestic Market (TDMEP) Program	General Authority for Import & Export Control	 Egyptian Organization for Standards and Quality Control Foreign Trade Sector International Agreements Sector 	
	ICT Sector			
33	Transformation of Egypt	Ministry of Communication &	Ministry of Planning, Monitoring & Administrative	

No.	Index	Responsible Authority	Supporting Authority
	into a global digital hub	Information Technology	Reform • Ministry of Finance • Private Sector
34	National project of high- speed Internet	Ministry of Communication & Information Technology	Private Sector
35	Build a digital society to support and enhance the efficiency and transparency of all institutions	Ministry of Communication & Information Technology	 Ministry of Planning, Monitoring & Administrative Reform Ministry of Trade & Industry CAPMAS Federation Of Egyptian Industries, Federation of Egyptian Chambers of Commerce Private Sector Ministry of Investment Ministry of Finance Ministry of Supply & Internal Trade Ministry of Transportation Central Bank of Egypt National Council for Disability Affairs
36	The establishment of technological areas	Ministry of Communication & Information Technology	 Ministry of Investment Private Sector Ministry of Trade & Industry (Industrial Council for Technology & Innovation)
37	The development of cloud computing	Ministry of Communication & Information Technology	Ministry of Planning, Monitoring & Administrative Reform
38	Development of information and communication technology industry	Ministry of Communication & Information Technology	Private Sector
39	Electronic designing and manufacturing	Ministry of Communication & Information Technology	 Private Sector Ministry of Trade & Industry (Industrial Council for Technology & Innovation)

No.	Index	Responsible Authority	Supporting Authority
			 Social development Fund Ministry of Higher Education & Scientific Research
40	Entrepreneurship development	Ministry of Communication & Information Technology	 Private Sector Ministry of Higher Education & Scientific Research Ministry of Planning, Monitoring & Administrative Reform Ministry of Training & Education & Technical Education
		Agriculture Sector	
41	Increase the agricultural area and support the agroindustrialization	 Ministry of Agriculture & Land Reclamation Ministry of Trade & Industry 	 Ministry of Water Resources & Irrigation Private sector Ministry of Trade & Industry General Authority for Industrial Development Industry Modernization Centre Social Development Fund
42	Create assembling points and storage facilities for the strategic goods	 Ministry of Agriculture & Land Reclamation Ministry of Trade & Industry 	 Ministry of Finance Private Sector Ministry of Trade and Industry Ministry of Finance Ministry of Housing, utilities and Urban Communities Governors and the Private Sector
43	Development of aquaculture projects	Ministry of Agriculture & Land Reclamation	 Farmers undertaking Fish Farming Ministry of Agriculture & Land Reclamation Ministry of Water Resources & Irrigation

No.	Index	Responsible Authority	Supporting Authority
44	Establishing a "center for modernization of agriculture"	Ministry of Agriculture & Land Reclamation	 Private Sector Ministry of Finance
45	National Program for the Development of livestock, poultry and fish resources	Ministry of Agriculture & Land Reclamation	 Private Sector Ministry of Finance
		Water and Irrigation Sector	
46	Establishment of new communities to achieve inclusive development	Ministry of Water Resources & Irrigation	 Ministry of Housing, Utilities & Urban Development Ministry of Planning,
47	Rationalization of water use	Ministry of Water Resources & Irrigation	 All Ministries Ministry of Planning, Monitoring & Administrative Reform Private Sector Civil Society
478	Strengthening and rehabilitation of main enterprises and lift stations	Ministry of Water Resources & Irrigation	 Ministry of Housing, Utilities & Urban Development Ministry of Planning, Monitoring & Administrative Reform Municipalities
49	Addressing climate change and coast and facilities protection	Ministry of Water Resources & Irrigation	 Ministry of Environment Ministry of Planning, Monitoring & Administrative Reform
50	Water resources development	Ministry of Water Resources & Irrigation	 Ministry of Agriculture & Land Reclamation Ministry of Environment Ministry of Planning, Monitoring & Administrative Reform
51	Improving water quality	Ministry of Water Resources & Irrigation	 Ministry of Environment Ministry of Planning, Monitoring & Administrative

No.	Index	Responsible Authority	Supporting Authority
			Reform Civil Society Municipalities
52	Expansion of the sustainable development programs for the Nubian sandstone and brackish water reservoir	Ministry of Water Resources & Irrigation	 Ministry of Housing, Utilities & Urban Development Ministry of Planning, Monitoring & Administrative Reform
53	Development of groundwater and combating violations	Ministry of Water Resources & Irrigation	Ministry of Planning, Monitoring & Administrative Reform
54	Covered drainage networks development program	Ministry of Water Resources & Irrigation	 Ministry of Housing, Utilities & Urban Development Ministry of Planning, Monitoring & Administrative Reform
		Tourism Sector	
55	Development of the Pyramids area	Ministry of Tourism	 Ministry of Planning, Monitoring & Administrative Reform Giza Governorate Ministry of Housing, Utilities & Urban Development Ministry of Transportation Private Sector National Council for Disability Affairs
56	Create Resorts taking into account the environmental quality in Western Desert	Ministry of Tourism	 Ministry of Transportation Ministry of Civil Aviation Ministry of Local Development Ministry of Environment Private Sector
57	The establishment of archaeological museums in the cities of Sharm el-Sheikh and Hurghada	Ministry of Tourism	Ministry of AntiquesMinistry of CultureMinistry of Communication &

No.	Index	Responsible Authority	Supporting Authority
			Information Technology • Private Sector
58	Creation of healthy eco- friendly resorts	Ministry of Tourism (Green Tourism Unit)	Ministry of TransportationMinistry of EnvironmentPrivate Sector
59	Encouraging the transformation of the tourism sector to a green economy program	Ministry of Tourism (Green Tourism Unit)	Ministry of TransportationMinistry of EnvironmentPrivate Sector
60	Create racetrack and Yards for sporting Championships	Ministry of Tourism	 Ministry of Housing, Utilities & Urban Development Ministry of Youth & Sport Private Sector
61	Review and application of sustainable regulations	Ministry of Tourism (Green Tourism Unit)	Ministry of Interior AffairsMinistry of EnvironmentPrivate Sector
62	Establish tourist and residential clusters in the North Coast	 Ministry of Tourism Tourism Development Agency	 Ministry of Transportation Ministry of Housing, Utilities & Urban Development Private Sector
63	Application of the refund value-added tax system to increase expenditure on shopping	Tax Authority	Ministry of FinanceMinistry of TourismChambers of Commerce
64	Adopt open sky policy	Ministry of Civil Aviation	Ministry of TourismMinistry of FinancePrivate Sector
65	The establishment of training centers according to the international standards	Ministry of Tourism	 Ministry of Higher Education & Scientific Research Ministry of Training & Education & Technical Education Private Sector Junior Business Associations

No.	Index	Responsible Authority	Supporting Authority
66	Legislative and legal development	Ministry of Tourism	 Ministry of Investment Ministry of Justice
	Suj	oply and Internal Trade Sector	
67	Establishment of global logistics center for trading and manufacturing grain and foodstuffs in Damietta project	Ministry of Supply & Internal Trade	 Ministry of Planning, Monitoring & Administrative Reform Ministry of Defense
68	Development of the holding company for food industries subsidiaries	Ministry of Supply & Internal Trade	 Ministry of Trade & Industry Ministry of Planning, Monitoring & Administrative Reform
69	Developed garner projects	Ministry of Supply & Internal Trade	 Ministry of Planning, Monitoring & Administrative Reform Ministry of Agriculture & Land Reclamation
70	Silos Projects	Ministry of Supply & Internal Trade	Ministry of Planning, Monitoring & Administrative Reform
71	Building network for markets monitoring and early warning	Ministry of Supply & Internal Trade	 Ministry of Planning, Monitoring & Administrative Reform Ministry of Training & Education & Technical Education
72	Development of partnership between the public and private sectors in the internal trade sector	Internal Trade Development Agency (Ministry of Supply & Internal Trade)	 Ministry of Planning, Monitoring & Administrative Reform Ministry of Finance Ministry of Housing, Utilities & Urban Development Private Sector
	Housing	g, Utilities and Urban Commun	ities
73	Reforming the institutional environment in the housing sector	Ministry of Housing, Utilities & Urban Development	New Urban Communities AuthorityMinistry of Investment

No.	Index	Responsible Authority	Supporting Authority
			Private SectorNational Council for Disabilities Affairs
74	Create a new generation of new cities on the developmental national roads	Ministry of Housing, Utilities & Urban Development	 New Urban Communities Authority Ministry of Investment Private Sector
		Transportation Sector	
75	Development and extension of the road network for development purposes	Ministry of Transportation	 Ministry of Planning, Monitoring & Administrative Reform Ministry of Finance
76	Egypt railway development	Ministry of Transportation	 Ministry of Planning, Monitoring & Administrative Reform Ministry of Finance
77	Development of maritime transport sector	Ministry of Transportation	 Ministry of Planning, Monitoring & Administrative Reform Ministry of Finance
78	River transport sector development	Ministry of Transportation	 Ministry of Planning, Monitoring & Administrative Reform Ministry of Finance

Execution Phases of the Economic Development Programs to 2030

First Phase 2016–2020	
Second Phase 2021–2025	 Suez Canal Development Project The construction of the new administrative capital Four million acre development project Sinai Company for Investment and Development North West Coast Development Project "Golden Triangle" project for mineral resources in southern Egypt 30th of June Axis and the new Glalala City Completion of underground phases (IV & V) project Building one million housing units project within the framework of the social housing program Regional economic development program Industrial clusters for small and medium industries Leather City Project in "Al-Robeiky" Supporting the heavy industries The improvement and development of the industrial zones of the Suez Canal project Establishing small projects in the field of mobile retail outlets The green economy project as a tool to achieve sustainable development in Egypt Transformation of Egypt into a global digital hub The development of cloud computing Development of information and communication technology industry Electronic designing and manufacturing Entrepreneurship development Increase the agricultural area and support the agro-industrialization Development of aquaculture projects National Program for the Development of livestock, poultry and fish resources Establishment of new communities to achieve inclusive development Rationalization of water use Addressing climate change and coast and facilities protection Water resources development

	Improving water quality
	Development of groundwater and combating violations
	 Encouraging the transformation of the tourism sector to a green economy program
	Adopt open sky policy
	 Establishment of global logistics center for trading and manufacturing grain and foodstuffs in Damietta project
	Development of partnership between the public and private sectors in the internal trade sector
	 Create a new generation of new cities on the developmental national roads
	 Development and extension of the road network for development purposes
	Egypt railway development
	Development of maritime transport sector
	River transport sector development
	Suez Canal Development Project
	The construction of the new administrative capital
	Four million acre development project
	North West Coast Development Project
	Industrial clusters for small and medium industries
	 Establishing small projects in the field of mobile retail outlets
	The green economy project as a tool to achieve sustainable development in Egypt
	Development of information and communication technology industry
mi i i bi	Electronic designing and manufacturing
Third Phase	Entrepreneurship development
2026–2030	Increase the agricultural area and support the agro-industrialization
	Development of aquaculture projects
	National Program for the Development of livestock, poultry and fish resources
	Establishment of new communities to achieve inclusive development
	Rationalization of water use
	Addressing climate change and coast and facilities protection
	Water resources development
	Improving water quality
	Development of groundwater and combating violations
	Encouraging the transformation of the tourism sector to a green

economy program

- Create a new generation of new cities on the developmental national roads
- Development and extension of the road network for development purposes
- Egypt railway development
- Development of maritime transport sector
- River transport sector development

Energy Pillar

Strategic Objectives for Energy to 2030

	Strategic Objectives
1	Ensuring energy security
2	Increasing the contribution of energy sector to the GDP
3	Maximizing utilization of domestic energy resources
4	Enhancing rational and sustainable management of the sector
5	Reducing the intensity of energy consumption
6	Limiting the environmental impact of the sector's emissions

Key Performance Indicators for Energy to 2030

Quantitative Indicators

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Ratio of primary energy supply to the total planned energy consumption	 Ministry of Petroleum and Mineral Wealth Ministry of Electricity and Renewable Energy 	• Supreme Council of Energy	Ministry of Electricity and Renewable Energy
2	Average duration of outages	Ministry of Electricity and Renewable Energy	Holding Company for Electricity	 Ministry of Petroleum and Mineral Wealth. Ministry of Electricity and Renewable Energy. Electricity Regulation and Consumer Protection Authority.
3	Percentage change in energy intensity	Supreme Council of Energy	• Energy Planning Authority	 Ministry of Electricity and Renewable Energy. Ministry of Petroleum and Mineral Wealth. Ministry of Trade and Industry. Demand Sectors.
4	Contribution of energy sector to GDP	Energy Planning Authority, Ministry of Planning, Monitoring & Administrative Reform	 Ministry of Petroleum and Mineral Wealth. Ministry of Electricity and Renewable Energy. 	Electricity Regulation and Consumer Protection Authority.
5	Percentage decline in greenhouse gas emissions from the energy sector Emissions from the Energy Sector	Ministry of Environment	 Ministry of Petroleum and Mineral Wealth. Ministry of Electricity and Renewable Energy. 	 Ministry of Environment. Ministry of Trade and Industry.
6	Crude oil reserves	Supreme Committee of Petroleum Wealth	Ministry of Petroleum and Mineral Wealth	 General Petroleum Corporation. Holding Company for Natural Gas – EGAS. Holding Company for

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
				South Valley Petroleum – GANOPE.
7	Natural gas reserves	Supreme Committee of Petroleum Wealth	Ministry of Petroleum and Mineral Wealth	Holding Company for Natural Gas – EGAS
8	Efficiency of electricity production	Electricity Regulation and Consumer Protection Authority	Holding Company for Electricity	Ministry of Electricity and Renewable Energy
9	Efficiency of electricity transmission and distribution	Electricity Regulation and Consumer Protection Authority	Holding Company for Electricity	 Ministry of Electricity and Renewable Energy. * Electricity Regulation and Consumer Protection Authority.
10	Percentage of residential, commercial and industrial buildings connected to electricity	Electricity Regulation and Consumer Protection Authority	 Transport Companies. Holding Company for Electricity. 	 Ministry of Electricity and Renewable Energy. Ministry of Trade and Industry.
11	Percentage of primary fuel mix	Energy Planning Authority	• Supreme Council of Energy	 Ministry of Petroleum and Mineral Wealth. Ministry of Electricity and Renewable Energy.
12	Percentage of fuel mix for electricity production	 Supreme Council of Energy. Energy Planning Authority. 	Ministry of Electricity and Renewable Energy	 Ministry of Petroleum and Mineral Wealth. Ministry of Electricity and Renewable Energy.
13	Value of fuel subsidy	Ministry of Finance	 Ministry of Petroleum and Mineral Wealth. Ministry of Electricity and Renewable Energy. 	 Ministry of Finance Ministry of Internal Trade and Supply.

Suggested New Indicators

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Efficiency of transportation and distribution of petroleum products	Supreme Council of Energy	• Ministry of Petroleum and Mineral Wealth.	Holding Company for Natural Gas – EGAS.

Energy Programs to 2030

No.	Index	Responsible Authority	Supporting Authority
1	Developing an integrated medium and long-term energy strategy	 Supreme Council of Energy. Energy Planning Authority. 	 Ministry of Petroleum and Mineral Wealth. Ministry of Electricity and Renewable Energy. Ministry of Trade and Industry. The Concerned Authorities in the Sector: (General Petroleum Corporation, Holding Company for Electricity, etc.).
2	Restructuring of the energy sector	Supreme Council of Energy	 Ministry of Petroleum and Mineral Wealth. Ministry of Electricity and Renewable Energy. EGAS, EGPC, EEHC.
3	Reforming the current legislative framework	Supreme Council of Energy	 Energy Planning Authority. Ministry of Petroleum and Mineral Wealth. Ministry of Electricity and Renewable Energy. Energy Information Centre. New and Renewable Energy Authority. Ministry of Justice. Ministries of Education, Technical Education Ministry of Higher Education & Scientific Research.

No.	Index	Responsible Authority	Supporting Authority
4	Management of energy subsidy	Supreme Council of Energy	 General Petroleum Corporation. Holding Company for Electricity Ministry of Finance. EGAS, ECHEM, GANOPE.
5	Developing the energy sector's infrastructure	Energy Planning Authority	 Ministry of Petroleum and Mineral Wealth. Ministry of Electricity and Renewable Energy.
6	Promoting innovation in energy sector	 Ministry of Petroleum and Mineral Wealth. Ministry of Electricity and Renewable Energy. 	 Ministry of Higher Education & Scientific Research. Ministry of Environment Ministry of Trade & Industry
7	Applying environmental standards and accurate measurements	Unified Regulatory Facility	Ministry of EnvironmentMinistry of Trade & Industry
8	Skills development	 Ministry of Petroleum and Mineral Wealth. Ministry of Electricity and Renewable Energy. 	 New and Renewable Energy Authority. Atomic Energy Commission. Ministry of Justice. Ministry of Higher Education and Scientific Research. Ministry of Education and Technical Education.
9	Establishing the nuclear station in Dab'aa	Ministry of Electricity and Renewable Energy	New and Renewable Energy Authority.Atomic Energy Commission

Execution Phases of the Energy Programs to 2030

First Phase 2016–2020	 Developing an integrated medium and long-term energy strategy Restructuring of the energy sector Reforming the current legislative framework Management of energy subsidy Developing the energy sector's infrastructure Promoting innovation in energy sector Skills development Establishing the nuclear station in Dab'aa
Second Phase 2021–2025	 Restructuring of the energy sector Developing the energy sector's infrastructure Promoting innovation in energy sector Applying environmental standards and accurate measurements Skills development Establishing the nuclear station in Dab'aa
Third Phase 2026–2030	 Restructuring of the energy sector Developing the energy sector's infrastructure Establishing the nuclear station in Dab'aa

Knowledge, Innovation and Scientific Research Pillar

Strategic Objectives for Knowledge, Innovation and Scientific Research to 2030

SN	Strategic Objectives		
1	Creation of a stimulating environment for the localization and production of knowledge		
2	Activation and development of an integrated national innovation system		
3	Linking the knowledge applications and the innovation outputs with priorities		

Key Performance Indicators for Knowledge, Innovation and Scientific Research to 2030

Quantitative Indicators

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Global innovation index (rank)	World Intellectual Property Organization (WIPO)	• The Cabinet	All Ministries.The Civil Society.The Private Sector.
2	Innovation efficiency ratio	World Intellectual Property Organization (WIPO)	• The Cabinet	 All Ministries. The Private Sector.
3	Companies innovation capacity index (rank)	World Economic Forum (WEF)	Ministry of Trade and Industry	 Ministry of Social Solidarity. Ministry of Investment. The Private Sector.
4	Knowledge impact sub-index of the global innovation index (rank)	World Intellectual Property Organization (WIPO)	Ministry of Trade and Industry	 Ministry of Communications and Information Technology Ministry of Social Solidarity. Ministry of Investment. The Private Sector.
5	Knowledge transfer sub-index of the global innovation index (rank)	 World Intellectual Property Organization (WIPO) 	 Ministry of Higher Education and Scientific Research. Ministry of Trade and Industry 	 Ministry of Communications and Information Technology Ministry of Investment The Private Sector
6	Innovative products and services sub- index of the global innovation index (rank)	World Intellectual Property Organization (WIPO)	 Ministry of Culture. Radio and Television Union. Ministry of Investment. The Private Channels. 	 Ministry of Social Solidarity. Ministry of Trade and Industry Ministry of Foreign Affairs. Ministry of International

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
				Cooperation. • The Private Sector.
7	Information and communications technology sub-index of the global innovation index (rank)	World Intellectual Property Organization (WIPO)	Ministry of Communications and Information Technology	The Private Sector.
8	Public infrastructure sub-index of the global innovation index (rank)	World Intellectual Property Organization (WIPO)	• The Cabinet	 All Ministries. The Parliament.
9	Environmental sustainability sub- index of the global innovation index (rank)	World Intellectual Property Organization (WIPO)	 Ministry of Trade and Industry Ministry of Environment. Ministry of Electricity and Renewable Energy. 	 Ministry of Social Solidarity. Ministry of Investment. The Civil Society. The Private Sector.
10	Knowledge contribution sub- index of the global innovation index (rank)	World Intellectual Property Organization (WIPO)	Ministry of Higher Education and Scientific Research	 Ministry of Trade and Industry Ministry of Investment. The Private Sector.
11	Intangible assets sub- index of the global innovation index (rank)	World Intellectual Property Organization (WIPO)	 Ministry of Higher Education and Scientific Research. Ministry of Trade and Industry. 	 Ministry of Communications and Information Technology. Ministry of Social Solidarity. The Private Sector.
12	Digital creativity sub- index of the global innovation index (rank)	World Intellectual Property Organization (WIPO)	Ministry of Communications and Information Technology	 Ministry of Education and Technical Education. Ministry of Higher Education and Scientific Research. Ministry of Social Solidarity. Ministry of Trade and Industry

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
				 Ministry of Investment. The Private Sector.
13	Innovation linkages sub-index of the global innovation index (rank)	World Intellectual Property Organization (WIPO)	 Ministry of Higher Education and Scientific Research. Ministry of Trade and Industry 	 Ministry of Investment. The Private Sector.
14	Quality of scientific research institutions index (rank)	World Economic Forum (WEF)	• Ministry of Higher Education and Scientific Research	 The Universities. The Civil society.
15	Credit facilities sub- index of the global innovation index (rank)	World Intellectual Property Organization (WIPO)	Ministry of Investment	 Ministry of Social Solidarity. Ministry of Trade and Industry Private Sector.
16	Investment sub-index of the global innovation index (rank)	World Intellectual Property Organization (WIPO)	Ministry of Investment	 Ministry of Trade and Industry The Private Sector.
17	Trade and competition sub- index of the global innovation index (rank)	World Intellectual Property Organization (WIPO)	Ministry of Investment	 Ministry of Trade and Industry Private Sector.
18	Legislative environment sub- index of the global innovation index (rank)	World Intellectual Property Organization (WIPO)	 Ministry of Planning, monitoring and Administrative Reform 	 All Ministries. The Parliament.
19	Business environment sub-index of the global innovation index (rank)	World Intellectual Property Organization (WIPO)	Ministry of Investment	 All Ministries. The Parliament.
20	Education sub-index of the global innovation index (rank)	• World Intellectual Property Organization (WIPO)	Ministry of Education and Technical Education	 Ministry of Higher Education and Scientific Research The Civil society

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
21	Higher education sub- index of the global innovation index (rank)	World Intellectual Property Organization (WIPO)	Ministry of Higher Education and Scientific Research	 The Universities. The Civil society. The Private sector.
22	Research and development sub- index of the global innovation index (rank)	World Intellectual Property Organization (WIPO)	Ministry of Higher Education and Scientific Research	 The Civil society. The Universities.
23	Knowledge absorption sub-index of the global innovation index (rank)	World Intellectual Property Organization (WIPO)	Ministry of Trade and Industry	 Ministry of Social Solidarity. Ministry of Investment. Ministry of Foreign Affairs. Ministry of International Cooperation. The Private Sector.
24	Knowledge workers sub-index of the global innovation index (rank)	World Intellectual Property Organization (WIPO)	Ministry of Trade and Industry	 Ministry of Social Solidarity. Ministry of Education and Technical Education. Ministry of Higher Education and Scientific Research. Ministry of Investment. The Private Sector.

Suggested New Indicators

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Ratio of knowledge economy contribution to GDP	Central Agency for Public Mobilization and Statistics	The cabinet	 Ministry of Social Solidarity. Ministry of Trade and Industry. Ministry of Investment. The Civil Society. The Private Sector.
2	Social return on investment in innovation	Central Agency for Public Mobilization and Statistics	• The cabinet	 Ministry of Social Solidarity. Ministry of Trade and Industry. Ministry of Investment. The Private Sector.
3	Ratio of local content to gross national manufacturing	Central Agency for Public Mobilization and Statistics	Ministry of Trade and Industry	Ministry of Social Solidarity.Ministry of Investment.The Private Sector.
4	Sectorial Ratio for local component to gross national manufacturing	Central Agency for Public Mobilization and Statistics	• Ministry of Trade and Industry	Ministry of Investment.
5	Number of small and medium companies contracting with government	Central Agency for Public Mobilization and Statistics	Ministry of Trade and Industry	 Ministry of Social Solidarity. Ministry of Investment. The Private Sector.
6	Number of international awards in the innovation field	Central Agency for Public Mobilization and Statistics	 Ministry of Trade and Industry. Ministry of Higher Education and Scientific Research. 	 Ministry of Social Solidarity. Ministry of Investment. The Private Sector.
7	Number of newly founded companies in each sector	Central Agency for Public Mobilization and Statistics	• Ministry of Trade and Industry	Ministry of Investment

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
8	Ratio of Companies Practicing Innovation and R&D for Each Sector	Central Agency for Public Mobilization and Statistics	Ministry of Trade and Industry	Ministry of Higher Education and Scientific Research
9	Number of patents per sector	Central Agency for Public Mobilization and Statistics	Ministry of Trade and Industry	Ministry of Higher Education and Scientific Research
10	Ratio of sectorial budgets expenditure on innovation, research and development	Central Agency for Public Mobilization and Statistics	• Ministry of Trade and Industry	Ministry of Investment
11	Ratio of companies contribution to total sectorial expenditure on innovation and R&D	Central Agency for Public Mobilization and Statistics	Ministry of Trade and Industry	Ministry of Investment
12	Ratio of international funding for innovation, research and development to the total funding	Central Agency for Public Mobilization and Statistics	Ministry of Investment	 Ministry of Trade and Industry. Ministry of Higher Education and Scientific Research. Ministry of International Cooperation
13	Ratio of foreign funding to small and medium companies	Central Agency for Public Mobilization and Statistics	 Ministry of Trade and Industry. Ministry of Investment 	 Ministry of Social Solidarity. Ministry of Foreign Affairs. Ministry of International Cooperation. The Private Sector.

Innovation, Knowledge and Scientific Research Programs and Projects to 2030

No.	Program	Responsible Authority	Supporting Authority
1	Carrying out legal reform related to knowledge and innovation.	• The cabinet	 Ministry of Higher Education and Scientific Research. Ministry of Trade and Industry. Ministry of Investment. Ministry of Finance. Ministry of Planning, monitoring and Administrative Reform. Ministry of Local Development. Ministry of Communications and Information Technology. Ministry of Justice. Federation of Egyptian Industries. Industrial Modernization Center.
2	Developing and Restructuring the Knowledge and Innovation System	Ministry of Planning, monitoring and Administrative Reform	 Ministry of Higher Education and Scientific Research. Ministry of Education and Technical Education. Ministry of Local Development. Ministry of Trade and Industry. Ministry of Investment. Ministry of Communications and Information Technology. Ministry of Finance. Ministry of Justice.
3	Adopting a comprehensive program to promote innovation and knowledge culture.	 Ministry of Higher Education and Scientific Research. Ministry of Education and Technical Education. Ministry of Investment (private channels). Radio and Television Union. 	 Ministry of Higher Education and Scientific Research. Ministry of Trade and Industry. Ministry of Youth and Sport. Ministry of Local Development.

No.	Program	Responsible Authority	Supporting Authority
4	Developing a comprehensive program to stimulate innovation activities by SMEs	 Ministry of Trade and Industry. Ministry of Investment. 	 Ministry of Planning, Monitoring and Administrative Reform. Ministry of Finance. Ministry of Local Development. Federation of Egyptian Industries. Industrial Modernization Center.
5	Activating public private partnership to support and stimulate innovation.	 Ministry of Trade and Industry. Ministry of Investment. Ministry of Higher Education and Scientific Research. 	 Ministry of Finance. Federation of Egyptian Industries. Industrial Modernization Center.

Execution Phases of Innovation, Knowledge and Scientific Research Programs to 2030

First Phase	 Carrying out legal reform related to knowledge and innovation. Developing and restructuring the knowledge and Innovation system.
2016–2020	 Adopting a comprehensive program to promote innovation and knowledge culture. Activating public private partnership to support and stimulate innovation.
Second Phase 2021–2025	 Developing and Restructuring the Knowledge and Innovation System. Adopting a comprehensive program to promote innovation and knowledge culture. Developing a comprehensive program to stimulate innovation activities by SMEs.
Third Phase 2026–2030	 Developing and Restructuring the Knowledge and Innovation System. Adopting a comprehensive program to promote innovation and knowledge culture.

Transparency and Efficiency of Government Institutions Pillar

Strategic Objectives for Transparency and Efficiency of Government Institutions to 2030

	Strategic Objectives	
1	Establish an administrative body that is efficient, effective and in alignment with local and global changes	
2	Provide high-quality services that apply modern techniques	
3	Transparent system that interacts with citizens, responds to their demands, and is subject to social accountability	

Key Performance Indicators for Transparency and Efficiency of Government Institutions to 2030

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Government efficiency	World Bank	Ministry of Planning, Monitoring & Administrative Reform	 Parliament Presidency of the Council of Ministers. Central Auditing Organization Local Councils
2	The number of citizens per government employee (score) (0 worst-100 best)	Central Agency for Organization and Management	Ministry of Planning, Monitoring & Administrative Reform	Ministry of Planning, Monitoring & Administrative Reform
3	Share of funds allocated to training of government employees as a percentage of wage bill	Ministry of Planning, Monitoring & Administrative Reform	Ministry of Finance	Ministry of Planning, Monitoring & Administrative Reform

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
4	Ease of doing business	• World Bank	Ministry of Investment	 Ministry of Planning, Monitoring & Administrative Reform Ministry of Trade and Industry Federation of Egyptian Industries Federation of Chambers of Commerce
5	Open government	The World Justice Project	• Presidency of the Council of Ministers.	Ministry of Planning, Monitoring & Administrative Reform
6	Regulatory enforcement	The World Justice Project	• Presidency of the Council of Ministers.	Ministry of Planning, Monitoring & Administrative Reform
7	Transparency in policy-making (score) (0 worst-100 best)	World Economic Forum	Presidency of the Council of Ministers.	Ministry of Planning, Monitoring & Administrative Reform
8	Anti-corruption	• World Bank	National Coordinating committee for combating Corruption	 Ministry of Planning, Monitoring & Administrative Reform Central Auditing Organization Administrative Control Authority
9	Favoritism in government decision making process	World Economic Forum	National Coordinating committee for combating Corruption	 Ministry of Planning, Monitoring & Administrative Reform Central Auditing Organization Administrative Control Authority
10	Irregular payments and bribes	World Economic Forum	National Coordinating committee for combating Corruption	 Ministry of Planning, Monitoring & Administrative Reform Central Auditing Organization Administrative Control Authority

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Percentage of government services provided electronically from total government services	 Ministry of Planning, Monitoring & Administrative Reform CAPMAS 	Ministry of Planning, Monitoring & Administrative Reform	 Ministry of Communication & Information Technology. Ministry of Finance.
2	Percentage of Electronic transactions from total transactions	 Ministry of Planning, Monitoring & Administrative Reform CAPMAS 	• Ministry of Planning, Monitoring & Administrative Reform	 Ministry of Communication & Information Technology. Ministry of Finance
3	The level of citizens' satisfaction towards the government services	Egyptian Government Service PortalCAPMAS	Presidency of the Council of Ministers	. All service Ministries

Transparency and Efficiency of Government Institution Programs to 2030

No.	Index	Responsible Authority	Supporting Authority
1	Improving the public management system	Presidency of the Council of Ministers.	 Presidency of the Republic Ministry of Electricity and Renewable Energy. Ministry of Planning, Monitoring & Administrative Reform
2	Improving the Planning and monitoring System	Ministry of Planning, Monitoring & Administrative Reform	Presidency of the Council of Ministers.Ministry of Finance
3	Developing the communication mechanisms between the government and citizens	Ministry of Planning, Monitoring & Administrative Reform	All Ministries
4	Improving the Human Resources Management System	Ministry of Planning, Monitoring & Administrative Reform	All Ministries

No.	Index	Responsible Authority	Supporting Authority
5	Updating the legislative structure.	Ministry of Justice	Presidency of the Council of Ministers.Ministry of Finance
6	Improving the basic infrastructure of public administration	Ministry of Planning, Monitoring & Administrative Reform	Presidency of the Council of Ministers.Ministry of Finance
7	Updating the information database of public administration	Ministry of Planning, Monitoring & Administrative Reform	 Presidency of the Republic Ministry of Communication & Information Technology
8	Developing the human resources of public administration	Ministry of Planning, Monitoring & Administrative Reform	• Al Ministries
9	Improving government services provided to citizens	Presidency of the Council of Ministers.	Al Ministries
10	Combating corruption in agencies	Ministry of Finance	Presidency of the Council of Ministers.

Execution Phases of the Transparency and Efficiency of Government Institutions Programs to 2030

First Phase 2016–2020	 Improving the public management system Improving the planning and monitoring system Developing communication mechanisms between the government and citizens Improving the Human Resources Management System Updating the legislative structure Improving the basic infrastructure of public administration Updating the information database of public administration Developing the human resources of public administration Improving government services provided to citizens Combating corruption in agencies
Second Phase 2021–2025	 Improving the planning and monitoring system Improving the Human Resources Management System

	Combating corruption in agencies
Third Phase 2026–2030	Improving the planning and monitoring system

Social Justice Pillar

Strategic Objectives for Social Justice to 2030

	Strategic Objectives	
1	Enhancing social inclusion and limiting negative exclusion	
2	Achieving equal rights and opportunities	
3	Providing protection for the neediest groups	

Key Performance Indicators for Social Justice to 2030

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Geographical gap in human development index	Central Agency for Public Mobilization and Statistics	Ministry of Health and Population	 Ministry of Social Solidarity. Ministry of Local Development. The Civil society.
2	GDP per capita (USD)	 Central Agency for Public Mobilization and Statistics 	The cabinet	All ministries.
3	Income and consumption distribution index	Central Agency for Public Mobilization and Statistics	The cabinet	All ministries
4	International rank of the gender gap index	World Economic Forum	Ministry of Social Solidarity	 Ministry of Local Development Ministry of Education and Technical Education Ministry of Health and Population. Ministry of Manpower

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
				The Civil society
5	Confidence in government indicator	• UNDP	• The cabinet	All ministries
6	Geographical gap in completing primary education index	Central Agency for Public Mobilization and Statistics	Ministry of Education and Technical Education	 Ministry of Local Development Ministry of Social Solidarity The Civil society
7	Geographical gap in child mortality rate	Central Agency for Public Mobilization and Statistics	Ministry of Health and Population	 Ministry of Local Development Ministry of Social Solidarity The civil society
8	Geographical gap in the percentage of population under poverty line	Central Agency for Public Mobilization and Statistics	• The Cabinet	 Ministry of Local Development Ministry of Social Solidarity The Civil society
9	Percentage of female headed households living under poverty line	Central Agency for Public Mobilization and Statistics	Ministry of Social Solidarity	 Ministry of Local Development The Civil Society
10	Percentage of population under extreme poverty line	Central Agency for Public Mobilization and Statistics	Ministry of Social Solidarity	Ministry of Local DevelopmentThe Civil society

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Axial positive values indicator	Central Agency for Public Mobilization and Statistics	Ministry of Culture	 Ministry of Education and Technical Education Ministry of Higher Education & Scientific

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
				Research Ministry of Youth and Sports
2	Human rights indicator	 Central Agency for Public Mobilization and Statistics 	The Cabinet	All ministries
3	The unemployment rate among people with special needs	Central Agency for Public Mobilization and Statistics	Ministry of Social Solidarity	The civil society
4	The percentage of elderly persons under the poverty line	Central Agency for Public Mobilization and Statistics	Ministry of Social Solidarity	The civil society
5	The percentage of population in unsecure slum areas	Central Agency for Public Mobilization and Statistics	Ministry of Local Development	The Civil societyMinistry of Social Solidarity
6	Homeless children	 Central Agency for Public Mobilization and Statistics 	Ministry of Social Solidarity	Ministry of Local DevelopmentThe civil society
7	Political and civil participation of women	Central Agency for Public Mobilization and Statistics	Ministry of Social Solidarity	The civil society
8	Indicator of ease of the civil work	 Central Agency for Public Mobilization and Statistics 	Ministry of Social Solidarity	 The civil society The Parliament
9	Indicator of social responsibility for the firms	Central Agency for Public Mobilization and Statistics	Ministry of Social Solidarity	All ministries
10	Geographical gap in the education quality	 Central Agency for Public Mobilization and Statistics 	Ministry of Education and Technical Education	 The civil society Ministry of Social Solidarity Ministry of Local Development

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
11	Geographical gap in the health service quality	Central Agency for Public Mobilization and Statistics	Ministry of Health and Population	 The civil society Ministry of Social Solidarity Ministry of Local Development
12	Geographical gap in getting decent job	 Central Agency for Public Mobilization and Statistics 	Ministry of Manpower	 The civil society Ministry of Social Solidarity Ministry of Local Development
13	Geographical gap in the percentage of employees with health insurance	 Central Agency for Public Mobilization and Statistics 	Ministry of Health and Population	 Ministry of Social Solidarity Ministry of Local Development
14	Geographical gap in the percentage of the employees with social insurance	 Central Agency for Public Mobilization and Statistics 	Ministry of Social Solidarity	 Ministry of Health and Population Ministry of Local Development
15	Subsidy efficiency Indicator	Central Agency for Public Mobilization and Statistics	The cabinet	The civil societyMinistry of Social Solidarity
16	Beneficiaries of the micro- loans	 Central Agency for Public Mobilization and Statistics 	Ministry of Social Solidarity	 The civil society Ministry of Social Solidarity Ministry of Trade and Industry
17	Beneficiaries of the social welfare programs	Central Agency for Public Mobilization and Statistics	Ministry of Social Solidarity	The civil society

^(*) these indicators are measures according to gender and age brackets

Social Justice Programs and Projects to 2030

No.	Program	Responsible Authority	Supporting Authority
1	Developing and expanding the role of state authorities concerned with transparency and protection	Ministry of Planning, Monitoring and Administrative Reform	Ministry of Trade & IndustryMinistry of Manpower
2	Improving the social protection and subsidy systems and expanding their coverage	 Ministry of Social Solidarity Ministry of Trade & Industry 	 Ministry of Finance Ministry of Supply and Home Trade Ministry of Education and Vocational Training Ministry of Health Ministry of Manpower Ministry of Local Development Civil Society
3	Reducing the social intergeneration and gender gaps	Ministry of Social Solidarity	 Ministry of Youth And Sports Ministry of Manpower Ministry of Trade & Industry The Parliament Civil society
4	Achieving a balanced geographical distribution of services	 Ministry of Planning, Monitoring and Administrative Reform Ministry of Social Solidarity 	Ministry of Endowments and Religious AffairsCivil society
5	Review and develop legislations and laws related to achievement of social justice and community including	• The Cabinet	 Ministry of Finance Ministry of Supply and Internal Trade Ministry of Education and Technical Education Ministry of Health and Population Ministry of Labor Force Ministry of Local Development Ministry of Social Solidarity Ministry of Awqaf (Endowments)

No.	Program	Responsible Authority	Supporting Authority
6	Raise the institutions level of partnership between the Government and the civil society	Ministry of Planning, Monitoring and Administrative Reform	 Civil Society The General Federation of Associations Ministry of Social Solidarity

Execution Phases of Social Justice Programs and Projects to 2030

First Phase 2016–2020	 Reviewing and developing laws and legislations related to social justice and integration Improving the social protection and subsidy systems and expanding their coverage Developing and expanding the role of state authorities concerned with transparency and protection Reducing the social intergeneration and gender gaps Achieving a balanced geographical distribution of services
Second Phase 2021–2025	 Improving the social protection and subsidy systems and expanding their coverage Reducing the social intergeneration and gender gaps Achieving a balanced geographical distribution of services
Third Phase 2026–2030	 Improving the social protection and subsidy systems and expanding their coverage Reducing the social intergeneration and gender gaps

Health Pillar

Strategic Objectives for Health to 2030

	Strategic Objectives
1	The improvement of the health of citizens within a framework of justice and equity
2	Achieving universal healthcare coverage for all Egyptians and ensuring high quality services
3	Improving health sector governance

Key Performance Indicators for Health to 2030

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Life expectancy at birth (years)	• CAPMAS	Ministry of Health & Population	 National Population Council National Council of women National council for Motherhood and childhood WHO
2	Maternal mortality rate	• Ministry of Health & Population Information Center	Ministry of Health & Population	 National Population Council National Council of women National council for Motherhood and childhood WHO
3	Children mortality rate, below 5 years old (%)	Ministry of Health & Population Information Center	Ministry of Health & Population	 National Population Council National Council of women National council for

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
				Motherhood and childhood • WHO
4	Compound index on nutrition status among children	Ministry of Health & Population Information Center	Ministry of Health & Population	 National Population Council National Council of women National council for Motherhood and childhood WHO
5	Mortality rate due to uncommon diseases among persons between 30 and 70 years	Ministry of Health & Population Information Center	Ministry of Health & Population	Private sectorCivil Society
6	The spread of hepatitis C and infected cases	Ministry of Health & Population Information Center	Ministry of Health & Population	Private sectorCivil Society
7	Per capita health expenditure	• CAPMAS	Ministry of Finance	Ministry of Health & Population
8	Out of pocket health spending	World Bank	Ministry of Health & Population	Private sectorCivil Society
9	The number of deaths from road accidents per 100,000	Egyptian Ambulance Organization (EAO)	Ministry of Health & Population	Ministry of transportationCivil Society
10	Tobacco use among persons over 15 years and above	Demographic Health Surveys, and Familial Surveys	Ministry of Health & Population	Civil Society
12	The trade deficit for pharmaceuticals and bio-medicines manufacturing	• Egyptian Customs Authority	Ministry of Trade & Industry	Ministry of Health & Population
13	The ratio of citizens fully covered by	• CAPMAS	General Authority	Ministry of Social

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
	social health insurance (%)		of Health Insurance	SolidarityMinistry of FinanceCivil SocietyPrivate Sector
14	Response to International Health Regulations (%)	World Health Organization	Ministry of Health & Population	Civil SocietyWHO
15	Compound Index of social services	 WHO Holding Company for Water and Wastewater 	Ministry of Housing, Utilities and Urban Communities	 Civil Society Ministry of Health & Population Municipalities WHO
16	Number of hospital beds	Ministry of Health & Population Information Center	Ministry of Health & Population	Civil societyPrivate sector
17	Compound index for number of employees in health sector	Central Agency for Public Mobilization and Statistics	Ministry of Higher Education and Scientific Research	Ministry of Health & Population

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	The proportion of health institutions that contains in their stores medicines, supplies and basic life-saving equipment on the visit day and the average of their availability	Central Accreditation Committee	Ministry of Health and Population	Civil societyPrivate sector
2	The percentage of infections acquired	Ministry of Health and Population Information center	Ministry of Health and Population	 University hospitals Health sector within

	from hospitals			Service Ministries
3	The accurate registration of births, deaths, and causes of death in the vital registration reports	Central Accreditation Committee	Ministry of Health and Population	 Ministry of Communication and Information Technology Ministry of Planning, Monitoring and Administrative Reform.

Health Programs to 2030

No.	Index	Responsible Authority	Supporting Authority
1	The application of universal health coverage	Health Insurance Authority	Ministry of Health & Population
2	Improving the quality of healthcare service provision:	Ministry of Health & Population	Private sector and community hospitals
3	Enhancing preventive and health programs	Ministry of Health & Population	Ministry of Housing, Utilities and Urban Communities
4	Improve health sector governance including developing policies and follow up its implementation	Ministry of Health & Population	Higher Health CouncilCouncil of Ministers
5	Enable municipalities to provide health services within a decentralized framework	Ministry of Health & Population	Ministry of Local DevelopmentGovernorates
6	Developing IT infrastructure, the mechanisms and methods of correct health data input, collection and availability	Ministry of Health & Population	Private sector and community hospitals
7	Developing human resource management in the health sector	Ministry of Health and Population	Ministry of Higher Education and Scientific Research
8	Developing the pharmaceutical sector	Ministry of Health & Population	 Ministry of Trade and Industry Ministry of Higher Education & Scientific Research

Execution Phases of Health Programs to 2030

First Phase 2016–2020	 The application of universal health coverage Improving quality of healthcare service provision Enhancing preventive and health programs Improve health sector governance Enable municipalities to provide health services within a decentralized framework Developing IT infrastructure, the mechanisms and methods of correct health data input, collection and availability Developing human resource management in the health sector Developing the pharmaceuticals sector
Second Phase 2021–2025	 The application of universal health coverage Improving quality of healthcare service provision Enhancing preventive programs and health Enable municipalities to provide health services within a decentralized framework Developing the pharmaceuticals sector
Third Phase 2026–2030	 The application of universal health coverage Enhancing preventive programs and health

Education and Training Pillar

Strategic Objectives for Education and Training to 2030

SN	Strategic Objectives				
Strategic Obje	Strategic Objectives for Pre-University Education				
1	Improving Educational System Quality to Conform with International Systems				
2	Availing Education for All without Discrimination				
3	Enhancing Competitiveness of the Educational Systems and its Outputs				
Strategic obje	ctives for technical education and training until 2030				
1	Improving Technical Education and Training System Quality to Conform with International Systems				
2	Availing Education for All without Discrimination				
3	Enhancing Competitiveness of the Technical Education and Training Systems and its Outputs				
Strategic obje	ctives for Higher Education until 2030				
1	Improving Educational System Quality to Conform with International Systems				
2	Availing Education for All without Discrimination				
3	Enhancing Competitiveness of the Educational Systems and their Outputs				

Public Elementary Education

Key Performance Indicators for Public Elementary Education to 2030

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Percentage of accredited pre- university educational institutions	National Authority for Education Quality Assurance and Accreditation	 Ministry of Education & Technical Education National Authority for Education Quality Assurance and Accreditation 	 Civil Society All State Institutions
2	Illiteracy rate (15-35 years old)	• CAPMAS	• Ministry of Education & Technical Education	Civil SocietyPrivate Sector
3	Egypt's rank in primary education quality index	World Economic Forum	Ministry of Education & Technical Education	Civil SocietyPrivate Sector
4	Egypt's rank in TIMSS test results	National Center for Education Statistics (NCES)	Ministry of Education & Technical Education	Civil SocietyPrivate Sector
5	Egypt's rank in PIRLS studies	National Center for Education Statistics (NCES)	Ministry of Education & Technical Education	Civil SocietyPrivate Sector
6	Percentage of school drop-out under 18 years old	Ministry of Education & Technical Education	Ministry of Education & Technical Education	Municipalities
7	Average number of students per classroom (Student/Classroom)	Ministry of Education & Technical Education	Ministry of Education & Technical Education	 Ministry of Planning, Monitoring and Administrative Reform Ministry of Finance
8	Number of equipped schools for talented and outstanding students	Ministry of Education & Technical Education	Ministry of Education & Technical Education	 Ministry of Planning, Monitoring and Administrative Reform Ministry of Finance

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
9	Public spending on pre-university education per student	Ministry of Finance	Ministry of Finance	 Ministry of Education & Technical Education Ministry of Higher Education & Scientific Research
10	Pre-school enrollment rate (%)	Ministry of Education & Technical Education	Ministry of Education & Technical Education	 Ministry of Planning, Monitoring and Administrative Reform Ministry of Finance
11	Share of spending on pre-university education in GDP	Ministry of Finance	 Ministry of Education & Technical Education Ministry of Higher Education & Scientific Research 	 Ministry of Planning, Monitoring and Administrative Reform Ministry of Finance

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Percentage of teachers with practicing license	Professional Academy For Teachers	• Professional Academy For Teachers	Ministry of Education & Technical Education
2	Percentage of students passing national examinations in Science, Mathematics, Arabic Language and English as a Second Language.	Evaluation and Examinations Committee	Ministry of Education & Technical Education	Evaluation and Examinations Committee
3	Percentage of schools with proper educational technology	• Devised	Ministry of Education & Technical Education	Civil SocietyPrivate Sector
4	Percentage of schools with integration	Ministry of Education & Technical Education	Ministry of Education & Technical Education	Civil SocietyPrivate Sector

	requirements			
5	Percentage of curricula that conform with global standards	Ministry of Education & Technical Education	• Ministry of Education & Technical Education	Civil SocietyPrivate Sector

Public Elementary Education (pre-university) Programs to 2030

No.	Index	Responsible Authority	Supporting Authority
1	Adopting an investment strategy in education and developing new financing schemes at Ministry and schoobs level	Ministry of Education & Technical Education	Ministry of Finance
2	Developing teachers' professional and technical skills	Professional Academy for Teachers	Ministry of Education & Technical Education
3	Developing a system for equipping schools for accreditation	National Authority for Education Quality Assurance and Accreditation	Ministry of Education & Technical Education
4	Application of comprehensive curricula reform system	Ministry of Education & Technical Education	Curricula Supervisory AuthorityCurricula Development Center
5	Developing pre-schooling system (Increasing enrollment at nursery stage)	Ministry of Education & Technical Education	 The Cabinet Ministry of Social Solidarity
6	Integrating students with minor disabilities in schools	Ministry of Education & Technical Education	Civil Society
7	Distinguished and talented students support program	Ministry of Education & Technical Education	Civil SocietyPrivate Sector
8	Elimination illiteracy and school drop out	Ministry of Education & Technical Education	Civil Society
9	Developing a subsidy system for poor families	 Ministry of Social Solidarity Ministry of Finance	 Ministry of Education & Technical Education Ministry of Planning, Monitoring and Administrative

No.	Index	Responsible Authority	Supporting Authority
			Reform
10	Periodic assessment system for students in accordance with international standards	 Ministry of Education & Technical Education National Center for Education Statistics 	Civil SocietyPrivate Sector

Execution Phases of Public Elementary Education (pre-university) Programs to 2030

First Phase 2016–2020	 Adopting an investment strategy in education and developing new financing schemes at Ministry and schoobs level Application of comprehensive curricula reform system Developing teachers' professional and technical skills Developing a system for equipping schools for accreditation Developing pre-schooling system (Increasing enrollment at nursery stage) Integrating students with minor disabilities in schools Developing a subsidy system for poor families
Second Phase 2021–2025	 Developing a system for equipping schools for accreditation Developing teachers' professional and technical skills Distinguished and talented students support program Periodic assessment system for students in accordance with international standards

Technical Education and Training

Key Performance Indicators for Technical Education and Training to 2030

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Percentage of students with outstanding performance enrolled in technical education (scored more than 85% at preparatory stage)	Ministry of Education & Technical Education	Ministry of Education & Technical Education	Civil SocietyPrivate SectorIndustrial Training Center
2	Percentage of technical education graduates working in their fields of specialization	Ministry of Education & Technical Education	Ministry of Education & Technical Education	Civil SocietyPrivate SectorIndustrial Training Center
3	Egypt's rank in the World Bank's index for Technical Education	• World Bank	Ministry of Education & Technical Education	Civil SocietyPrivate SectorIndustrial Training Center
4	Percentage of enrolled students in vocational training to the total enrolled students in technical education	Ministry of Education & Technical Education	Ministry of Education & Technical Education	Civil SocietyPrivate SectorIndustrial Training Center
5	Number of technical education schools according to demographics and economic activities	Ministry of Education & Technical Education	Ministry of Education & Technical Education	Civil SocietyPrivate SectorIndustrial Training Center
6	Percentage of technical and vocational institutions based on partnerships with	Ministry of Education & Technical Education	Ministry of Education & Technical Education	Civil SocietyPrivate SectorIndustrial Training

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
	civil society			Center
7	Average number of students per classroom	Ministry of Education & Technical Education	Ministry of Education & Technical Education	 Ministry of Planning, Monitoring and Administrative Reform Ministry of Finance Civil Society Private Sector

No.	Indicator	Liable Authority	Participant Authority
1	Average training hours per employee in each sector of the labor market	Ministry of Education & Technical Education	Ministry of Education & Technical Education
2	Percentage of technical and vocational education graduates with professional licenses	An Authority to be established	• Evaluation and Examinations Committee
3	Private institutions and employers' level of satisfaction regarding the technical and vocational education graduates	Via Survey	Ministry of Education & Technical Education
4	Percentage of developed <u>educational</u> curricula and programs in line with the National Qualifications Framework of each sector	National Authority for Quality Assurance and Accreditation	Ministry of Education & Technical Education
5	Percentage of <u>training</u> curricula and programs in line with the National Qualifications Framework of each sector	National Authority for Quality Assurance and Accreditation	Ministry of Education & Technical Education
6	Percentage of technical education institutions accredited by the National Authority for Education Quality Assurance and Accreditation	National Authority for Education Quality Assurance and Accreditation	Ministry of Education & Technical Education
7	Percentage of training centers accredited by competent authorities	National Authority for Quality Assurance and Accreditation	Ministry of Education & Technical Education
8	Percentage of teachers achieving more than 90% in teacher's comprehensive	Ministry of Education & Technical Education	Ministry of Education & Technical Education

	assessment		
9	Rate of availing Equipment and tools per student	Ministry of Education & Technical Education	Ministry of Education & Technical Education
10	Rate of transition from one stage to another in technical and vocational education	Ministry of Education & Technical Education	Ministry of Education & Technical Education

Technical Education and Training Programs to 2030

No.	Index	Responsible Authority	Supporting Authority
1	Develop a mechanism for encouraging private sector's contribution to technical education development	Ministry of Education & Technical Education	Private Sector
2	Enhancing the quality of educational and training facilities	Ministry of Education & Technical Education	National Authority for Education Quality Assurance and Accreditation
3	Adopting professional development program for teachers and trainers	Ministry of Education & Technical Education	Professional Academy for Teachers
4	Attractive school project	Ministry of Education & Technical Education	Civil SocietyPrivate Sector
5	Raising awareness and enhancing social perception	Ministry of Education & Technical Education	Civil SocietyPrivate Sector
6	An efficient and integrated labor market information system	Ministry of Education & Technical Education	• FEI
7	Developing and activating the "Egyptian national qualifications framework" for technical education and vocational training.	Ministry of Education & Technical Education	• FEI
8	Establishing an academy to graduate teachers qualified for technical education and vocational training	Ministry of Education & Technical Education	FEICivil SocietyPrivate Sector

No.	Index	Responsible Authority	Supporting Authority
	(specialized faculties).		
9	Professional practicing license program for vocational and technical education graduates	Ministry of Education & Technical Education	Professional Academy for Teachers

Execution Phases of the Technical Education and Training Programs to 2030

First Phase 2016–2020	 Raising awareness and enhancing social perception An efficient and integrated labor market information system Developing and activating the "Egyptian national qualifications framework" for technical education and vocational training Adopting professional development program for teachers and trainers Develop a mechanism for encouraging private sector's contribution to technical education development Enhancing the quality of educational and training facilities
Second Phase 2021–2025	 Raising awareness and enhancing social perception Establishing an academy to graduate teachers qualified for technical education and vocational training (specialized faculties) Attractive school project Professional practicing license program for vocational and technical education graduates

Higher Education

Key Performance Indicators for Higher Education to 2030

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Global competitiveness index (higher education and training)	World Economic Forum (WEF)	 Ministry of Higher Education & Scientific Research Ministry of Education & Technical Education 	Civil SocietyPrivate Sector
2	Unemployment rate among university graduates to total unemployed according to specialization (%)	Ministry of Higher Education & Scientific Research	Ministry of Higher Education & Scientific Research	Civil SocietyPrivate Sector
3	Number of Egyptian universities listed among top 500 universities in the world (Shanghai Index)	• Shanghai Index – Times - Webometrics	Ministry of Higher Education & Scientific Research	Supreme Council for Universities (SCU)
4	Growth rate of published scientific research in internationally reviewed scientific journals	• SCOPUS	Ministry of Higher Education & Scientific Research	Private Universities
5	Percentage of higher education institutions accredited by the "National Authority for Quality Assurance and Accreditation"	National Authority for Education Quality Assurance and Accreditation	Ministry of Higher Education & Scientific Research	National Authority for Education Quality Assurance and Accreditation
6	Higher education enrollment rate (18-22 years old)	Ministry of Higher Education & Scientific Research	• Ministry of Higher Education & Scientific Research	
7	Percentage of faculty members with research scholarships from international	Ministry of Higher Education & Scientific Research	• Ministry of Higher Education & Scientific Research	Ministry of International Cooperation

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
	universities			Supreme Council for Universities (SCU)
8	Percentage of foreign students to total students enrolled at Egyptian universities according to specialization	Ministry of Higher Education & Scientific Research	Ministry of Higher Education & Scientific Research	 Ministry of Foreign Affairs Ministry International Cooperation
9	Public spending per student in higher education (per specialization)	Ministry of Finance	Ministry of Higher Education & Scientific Research	Ministry of Finance
10	Number of students per faculty member according to specialization	Ministry of Higher Education & Scientific Research	Ministry of Higher Education & Scientific Research	
11	Number of higher education institutions according to the density, specialization and geographical distribution	Ministry of Higher Education & Scientific Research	Ministry of Higher Education & Scientific Research	Private Sector

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Number of scholarships from international universities according to specialization.	Ministry of Higher Education & Scientific Research	Ministry of Higher Education & Scientific Research	 Ministry of Foreign Affairs Ministry International Cooperation Universities

Higher Education Programs to 2030

No.	Index	Responsible Authority	Supporting Authority
1	Establishing higher Education institutions in partnership with the civil society and the private sector	Ministry of Higher Education & Scientific Research	Civil SocietyPrivate Sector
2	Building distinctive teaching cadres at higher education institutions	Ministry of Higher Education & Scientific Research	Ministry of International Cooperation
3	Activating the role of research centers at higher education institutions	Ministry of Higher Education & Scientific Research	Ministry of International Cooperation
4	Linking graduates to employment institutions on the local, regional and international Levels	Ministry of Higher Education & Scientific Research	Ministry of Manpower
5	Adopting the "Egyptian Diplomas Equivalence System" and the recognition of higher education certificates	Ministry of Higher Education & Scientific Research	Ministry of Foreign AffairsMinistry International Cooperation
6	Developing curricula based on the National Qualifications Framework	Ministry of Higher Education & Scientific Research	Civil SocietyPrivate Sector
7	Updating the admission systems at higher education institutions	Ministry of Higher Education & Scientific Research	Civil SocietyPrivate Sector
8	Improving quality of higher education institutions	 Ministry of Higher Education & Scientific Research National Authority for Education Quality Assurance and Accreditation 	 Ministry of Higher Education & Scientific Research Civil Society Private Sector

Execution Phases of Higher Education Programs to 2030

First Phase 2016–2020	 Establishing higher Education institutions in partnership with the civil society and the private sector Activating the role of research centers at higher education institutions Linking graduates to employment institutions on the local, regional and international Levels Applying quality of higher education institutions
	 Applying quality of higher education institutions
Second Phase 2021–2025	 Applying quality of higher education institutions Building distinctive teaching cadres at higher education institutions Establishing higher Education institutions in partnership with the civil society and the private sector Adopting the "Egyptian Diplomas Equivalence System" and the recognition of higher education certificates Developing curricula based on the National Qualifications Framework Updating the admission systems at higher education institutions
Third Phase 2026–2030	 Developing curricula based on the National Qualifications Framework Establishing higher Education institutions in partnership with the civil society and the private sector

Culture Pillar

Strategic Objectives for Culture to 2030

SN	Strategic Objectives		
1	Supporting cultural industries as a source of strength for the economy.		
2	Improving the efficiency of cultural institutions and workers		
3	Protecting and promoting all forms of heritage		

Key Performance Indicators for Culture to 2030

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Geographical gap of the ratio of the number of public libraries / 100,000 people	• CAPMAS	Ministry of Culture (Egyptian National Library and Archives - Culture Palaces Authority - Egypt's public libraries - Cultural Development Fund)	 Alexandria Library Ministry of Education and Technical Education (school libraries) Municipalities Ministry of Youth and Sports Ministry of Social Solidarity NGOs
2	Geographical gap of the ratio of the number of cultural centers / 100,000 people	• CAPMAS	• Ministry of Culture (Culture Palaces Authority - Cultural Development Fund / Creativity Centers - Opera House - Plastic Arts Sector)	 Civil and private cultural centers Ministry of Youth and Sports
3	Tourism and travel competitiveness	World Economic Forum (WEF)	Ministry of Tourism	Ministry of CultureMinistry of AntiquitiesMinistry of Interior

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
				Affairs
4	Number of foreign visitors to museums and heritage sites (million visitors)	• CAPMAS	 Ministry of Antiquities (Museums and archaeological areas) Ministry of Culture (Historical, artistic and national museums) Ministry of Environment (natural reserves) 	 Ministry of Tourism Ministry of Interior Affairs National Media Council Alexandria Library
5	Number of Egyptian visitors to museums and heritage sites (million visitors)	• CAPMAS	 Ministry of Antiquities (Museums and archaeological areas) Ministry of Culture (Historical, artistic and national museums) Ministry of Environment (natural reserves) 	 Ministry of interior Affairs Ministry of Education and Technical Education, Ministry of Higher Education and Scientific Research Ministry of Youth and Sports Ministry of Tourism National Media Council Alexandria Library

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Indicator of main positive values	• CAPMAS	Ministry of Culture	 Ministry of Education and Technical Education Ministry of Higher Education and Scientific Research Ministry of Youth and Sports
2	Cultural industries contribution to	• CAPMAS	Ministry of Culture	 Ministry of Antiquities Ministry of Commerce

	gross domestic product			and IndustryMedia and Art Institutions
3	Indicator of cultural product exports	• CAPMAS	Ministry of Culture	 Ministry of Commerce and Industry Ministry of Finance Ministry of Investment Cultural Industries Chambers Artistic Syndicates
4	International awards, and certificates of excellence for Egyptian intellectuals or cultural works	• CAPMAS	Ministry of Culture	 Cultural Industries Chambers Artistic Syndicates Academy of Arts Creative departments in the universities
5	Cinema indicator	• CAPMAS	Ministry of Culture (National Centre for Cinema - Artistic Censorship - Licensing Department - Cultural Development Fund - Film Commission at the Supreme Council of Culture)	 Chamber of Cinema Industry Radio and Television Union Filmmakers and Actors Syndicates Alexandria Library
6	Theatre indicator	• CAPMAS	Ministry of Culture (National Center for Theater - Art House Theater - Folk Show Art House - Opera House - Creative Centers - Culture Palaces Authority - Artistic Censorship - Licensing Department - Cultural Development Fund - Theatre Committee of Supreme Council for Culture)	 Screen Actors Syndicate Radio and Television Union Private groups Theaters of Schools and Universities Alexandria Library
7	Publishing and Literature	• CAPMAS	Ministry of Culture (General Book	Cultural Industries Chambers

	Indicator		Organization - General Authority for Books and National Documents - National Center for Translation - Supreme Council of Culture - Culture Palaces Authority - Cultural Development Fund - Committee for book and publishing at Supreme Council of Culture)	Writers and Publishers Unions
8	Music and singing indicator	• CAPMAS	Ministry of Culture (Opera House - National Center for theater, music and folklore - Folk Show Arts House - Culture Palaces Authority - Artistic Censorship – Licensing Department - Cultural Development Fund - Music Committee of the Supreme Council for Culture)	 Musicians Syndicate Authors and Composers Association Radio and Television Union Cassette Producers Association Art Production Companies Alexandria Library
9	Plastic arts indicator	• CAPMAS	Ministry of Culture (Plastic Arts Sector - Culture Palaces Authority - Cultural Development Fund - Visual Arts Committee at the Supreme Council for Culture)	Syndicate Of Plastic ArtsPrivate GalleriesAlexandria Library
10	Cultural radio and television production indicator	• CAPMAS	Radio and Television Union	 Ministry of Culture (National Center for Cinema - Cultural Development Fund). Ministry of Investment (private channels) Supreme Council of Antiquities Alexandria Library Production Companies

11	Traditional crafts indicator	• CAPMAS	Ministry of Culture (Plastic Arts Sector – Cultural Development Fund - Culture Palaces Authority - Folk Arts Committee of the Supreme Council for Culture)	 Ministry of Commerce and Industry Ministry of Investment Ministry of Local Development Ministry of Social Solidarity Social Fund for Development Civil society
12	Intellectual property protection	• CAPMAS	 Ministry of Culture (Copyright Management - Permanent Bureau of Copyright Protection - Artistic Censorship) Radio and Television Union 	 Ministry of Communications and Information Technology Ministry of Interior Affairs
13	Geographical gap in the indicator of main positive values (*)	• CAPMAS	Ministry of Culture	 Ministry of Education and Technical Education Ministry of Higher Education and Scientific Research Ministry of Youth and Sports
14	Geographical gap in expenditure on cultural activity per capita	• CAPMAS	Ministry of Culture	 Ministry of Finance Ministry of Planning, Monitoring and administrative reform
15	Cultural activity at schools (acting – singing – arts)	• CAPMAS	Ministry of Education and Technical Education	Ministry of CultureMinistry of Youth and Sports
16	Cultural activity at university (acting – singing – arts)	• CAPMAS	 Ministry of Higher Education and Scientific Research Public and Private universities 	Ministry of CultureMinistry of Youth and Sports
17	Ratio of expenditure on national cultural activity to the total State's	• CAPMAS	Ministry of Culture (Associations Department at Supreme Council of Culture —	Ministry of Social Solidarity

	cultural budget		Associations Department at Culture Palaces Authority – Cultural Development Fund)	
18	Ratio of the State's cultural budget to its total budget.	• CAPMAS	 Ministry of Finance The Cabinet	Ministry of CultureMinistry of Antiquities
19	Indicator of monuments condition	• CAPMAS	Ministry of Antiquities	 Antiquities Committee at the Supreme Council of Culture Ministry of religious Endowments Coptic Orthodox Patriarchate
20	Number of foreign visitors to official heritage websites	• CAPMAS	 Ministry of Antiquities Ministry of Culture Alexandria Library 	 Ministry of Communications and Information Technology National Media Council (electronic media)
21	Number of Egyptians visitors to official heritage websites	• CAPMAS	 Ministry of Antiquities Ministry of Culture Alexandria Library 	 Ministry of Communications and Information Technology National Media Council (electronic media)
22	Restoration efficiency	• CAPMAS	Ministry of Antiquities	International Organizations
23	Ratio of expenditure on restoration and maintenance of monuments from international grants to total expenditure	• CAPMAS	Ministry of Antiquities	Ministry of International Cooperation
24	Number of heritage sites registered in UNESCO	• CAPMAS	 Ministry of Antiquities Ministry of Environment 	 Ministry of Interior Ministry of Religious Endowments Ministry of Foreign Affairs Ministry of Higher Education and Scientific Research

Culture Programs to 2030

No.	Index	Responsible Authority	Supporting Authority
1	Reviewing laws and legislations related to cultural industries and heritage protection	• The Cabinet	 Ministry of Culture Ministry of Antiquities Ministry of Investment Ministry of Commerce and Industry Ministry of Planning, Monitoring and administrative reform Ministry of Finance Ministry of Justice
2	Developing and restructuring the cultural system	Ministry of Planning, Monitoring and administrative reform	 Ministry of Culture Ministry of Antiquities Ministry of Religious Endowments Cultural syndicates, chambers and unions
3	Adopting a set of programs to raise historic and cultural awareness of the society	 Ministry of Culture Ministry of Antiquities Ministry of Education and Technical Education Ministry of Higher Education and Scientific Research Ministry of Youth and Sports 	 Radio and Television Union Ministry of Tourism Ministry of Investment Ministry of Local Development Alexandria Library Production Companies
4	Establishing an integrated database for cultural products and activities in Egypt	Ministry of CultureMinistry of AntiquitiesMinistry of Tourism	Ministry of Communications and Information Technology
5	Increasing the efficiency of cultural services infrastructure and expanding its scope	Ministry of Culture	 Ministry of Finance Ministry of Interior Ministry of Local Development Ministry of Higher Education and Scientific Research Ministry of Local Development

No.	Index	Responsible Authority	Supporting Authority
6	Protection and development of heritage crafts	 Ministry of Culture Ministry of Education and Technical Education Ministry of Tourism Ministry of Investment Ministry of Commerce and Industry 	 Ministry of Finance Ministry of Local Development Federation of Egyptian Industries Industrial Modernization Center (IMC)
7	Supporting and empowering cultural industries	Ministry of Culture	 Ministry of Finance Ministry of Social Solidarity Ministry of Interior affairs Ministry of Investment Ministry of Commerce and Industry Ministry of Local Development Federation of Egyptian Industries Industrial Modernization Center (IMC)
8	Protecting and maintaining heritage	 Ministry of Antiquities Ministry of Environment	 Ministry of Religious Endowments Ministry of Local Development Ministry of Finance Ministry of International Cooperation Ministry of Interior Affairs

Execution Phases of the Culture Programs to 2030

First Phase 2016–2020	 Reviewing laws and legislations related to cultural industries and heritage protection Developing and restructuring the cultural system Adopting a set of programs to raise historic and cultural awareness of the society Establishing an integrated database for cultural products and activities in Egypt Increasing the efficiency of cultural services infrastructure and expanding its scope Protection and development of heritage crafts Supporting and empowering cultural industries Protecting and maintaining heritage
Second Phase 2021–2025	 Developing and restructuring the cultural system Adopting a set of programs to raise historic and cultural awareness of the society Increasing the efficiency of cultural services infrastructure and expanding its scope Protecting and maintaining heritage
Third Phase 2026–2030	 Developing and restructuring the cultural system Adopting a set of programs to raise historic and cultural awareness of the society Increasing the efficiency of cultural services infrastructure and expanding its scope Protecting and maintaining heritage

Environment Pillar

Strategic Objectives to 2030

SN	Strategic Objectives	
1	Rational and sustainable management of the assets of natural resources to support economy, increase competitiveness and provide new job opportunities	
2	Reduction of pollution and integrated management of wastes	
3	Maintaining the balance of ecological systems, biological diversity and the rational and sustainable management of these systems	
4	Egypt meets its international and regional obligations for environmental conventions and develops the necessary mechanisms, while ensuring their consistency with the local policies	

Key Performance Indicators for Environment to 2030

Quantitative Indicators

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Ratio of total water consumption (%)	Ministry of Water Resources and Irrigation	Ministry of Water Resources and Irrigation	 Ministry of Agriculture and Land Reclamation Ministry of Commerce and Industry Ministry of Housing, Utilities and Urban Communities
2	Fresh water resources per capita (renewable)	• Ministry of Water Resources and Irrigation	Ministry of Water Resources and Irrigation	
3	Percentage of decreased pollution caused by fine airborne dust (%)	Ministry of Environment	Ministry of Environment	 Ministry of Agriculture and Land Reclamation Ministry of Commerce and Industry Ministry of Transportation Ministry of Petroleum

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
				 and Mineral Resources Ministry of Housing, Utilities and Urban Communities
4	Percentage of municipal solid waste regularly collected and managed in a suitable manner (%)	Ministry of Environment	Ministry of Environment	Governorates' bodies
5	Percentage of hazardous wastes, safely disposed (treatment, recycling, final disposal) (%)	Ministry of Environment	Ministry of Environment	 Ministry of Health and Population Ministry of Commerce and Industry
6	Indicator of Biological diversity and environments	Ministry of Environment	Ministry of Environment	International Organizations
7	Rate of reduction of Ozone-depleting materials	Ministry of Environment	Ministry of Environment	Ministry of Commerce and Industry
8	Rate of reduction of the expected increasing rates of greenhouse gas emissions	Ministry of Environment	Ministry of Environment	 Ministry of Commerce and Industry Ministry of Transportation Ministry of Petroleum and Mineral Resources Ministry of Electricity and Renewable Energy
9	Ratio of non- traditional water resources to total water resources usage	Ministry of Water Resources and Irrigation	Ministry of Water Resources and Irrigation	Ministry of Housing, Utilities and Urban Communities
10	Sanitation as percentage of the total sewage	Ministry of Housing, Utilities and Urban Communities	Ministry of Housing, Utilities and Urban Communities	• Local units
11	Illegal industrial sewage into the Nile River as a percentage of the total industrial	Ministry of Environment	Ministry of Environment	Ministry of Commerce and Industry

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
	sewage			
12	Sanitation percentage according to the national standards, disposed in the Nile River	Ministry of Housing, Utilities and Urban Communities	Ministry of Housing, Utilities and Urban Communities	Ministry of Housing, Utilities and Urban Communities
13	Number of natural reserves, with an approved and activated management plan (reserves)	Ministry of Environment	Ministry of Environment	• Local units
14	Percentage of progress in the commitment to ratified conventions	Ministry of Environment	Ministry of Environment	Ministry of Commerce and Industry
15	Percentage of loss in water transfer networks	Ministry of Housing, Utilities and Urban Communities	Ministry of Housing, Utilities and Urban Communities	Local units
16	Percentage of loss in water treatment plants	Ministry of Housing, Utilities and Urban Communities	Ministry of Housing, Utilities and Urban Communities	• Local units
17	Number of national monitoring air pollutants plants	Ministry of Environment	Ministry of Environment	• Local units
18	Number of monitoring sites at the national network of monitoring industrial emissions	Ministry of Environment	Ministry of Environment	Ministry of Commerce and Industry

Suggested New Indicators

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Environmental Deterioration Cost	Ministry of Environment	All ministries, agencies and organizations	 Private sector Family sector Civil society sector

Environment Programs to 2030

No.	Index	Responsible Authority	Supporting Authority
1	Strengthen the institutional and legislative structure of water resources management system	Ministry of Water Resources and Irrigation	Parliament
2	Expand the establishment and development of required infrastructure for achieving a sustainable water system	 Ministry of Water Resources and Irrigation Ministry of Housing, Utilities and Urban Communities 	ParliamentMinistry of Commerce and Industry
3	Implement financial policy reforms and use of economic instruments to move toward more sustainable consumption patterns of water and natural resources	Ministry of Water Resources and Irrigation	 Ministry of Commerce and Industry Cabinet Parliament
4	Increase the awareness of the need to reserving environment and natural resources, motivating required alternatives and technologies for water rationalization and protecting natural resources	Ministry of Environment	 Ministry of Water Resources and Irrigation Ministry of Commerce and Industry Ministry of Culture Ministry of Education and Technical Education National Council for Women
5	Enhance the efficiency of solid wastes management system and supporting its sustainability	Ministry of Environment	 Local government agencies Ministry of Housing, Utilities and Urban Communities
6	Develop the necessary policies to reduce air	Ministry of Environment	Ministry of Commerce and

No.	Index	Responsible Authority	Supporting Authority
	pollution, combat climate changes and protect the environment		 Industry Ministry of Electricity and Renewable Energy Ministry of Petroleum and Mineral Resources Ministry of Transportation
7	Develop the infrastructure to enhance the efforts aimed at reducing air pollution and combating climate changes	Ministry of Environment	Ministry of Commerce and Industry
8	Enhance the efficiency of the administrative structure and infrastructure required for developing the efforts of biodiversity protection	Ministry of Environment	 Ministry of Planning, Monitoring and Administrative Reform Ministry of Finance
9	Monitor the implementation of international conventions on environment	Ministry of Environment	Ministry of Commerce and Industry
10	Increase the involvement of the private and non- governmental sectors into the efforts of preserving and protecting biodiversity	Ministry of Environment	Ministry of Commerce and Industry
11	Enhance the efficiency of protecting coastal and marine areas	Ministry of Environment	 Ministry of Tourism Parliament
12	Develop a system for disposal of hazardous wastes and raising the management efficiency	Ministry of Environment	Ministry of Commerce and Industry
13	Establish a higher council for sustainable development:	• Cabinet	 The Ministry of Planning and Monitoring and Administrative Reform Ministry of the Environment

Execution Phases of the Environment Programs to 2030

	Establish a higher council for sustainable development.
	Strengthen the institutional and legislative structure of water resources management system
	Expand the establishment and development of required infrastructure for achieving a sustainable water system
	 Increase the awareness of the need to reserving environment and natural resources, motivating required alternatives and technologies for water rationalization and protecting natural resources
First Phase 2016–2020	 Enhance the efficiency of solid wastes management system and supporting its sustainability
	Develop the necessary policies to reduce air pollution, combat climate changes and protect the environment
	Develop the infrastructure to enhance the efforts aimed at reducing air pollution and combating climate changes
	Monitor the implementation of international conventions on environment
	Implement financial policy reforms and use of economic instruments to move toward more sustainable consumption patterns of water and natural resources
	Expand the establishment and development of required infrastructure for achieving a sustainable water system
Second Phase 2021–2025	 Enhance the efficiency of the administrative structure and infrastructure required for developing the efforts of biodiversity protection
2021-2025	Enhance the efficiency of protecting coastal and marine areas Implement financial policy reforms and year of economic.
	 Implement financial policy reforms and use of economic instruments to move toward more sustainable consumption patterns of water and natural resources
Third Phase	Increase the awareness of the need to reserving environment and natural resources, motivating required alternatives and technologies for water rationalization and protecting natural resources
2026–2030	Develop a system for disposal of hazardous wastes and raising the management efficiency
	 Increase the involvement of the private and non-governmental sectors into the efforts of preserving and protecting biodiversity

Urban Development Pillar

Strategic Objectives for Urban Development to 2030

SN	Strategic Objectives
1	Expansion of inhabited area in proportion to the availability of resources and size and distribution of population
2	Improvement urban environment quality
3	Maximize the utilization of Egypt's strategic location regionally and internationally

Key Performance Indicators for Urban Development to 2030

Quantitative Indicators

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Rate of population settlement as compared to what is aimed at in new urban communities	New Urban Communities Authority	Ministry of Housing, Utilities and Urban Development	 Industrial Development Authority General Authority for Reconstruction and land reclamation Tourism Development Authority
2	Housing gap indicator	Ministry of Housing, Utilities and Urban Development	Ministry of Housing, Utilities and Urban Development	Private sectorMunicipalities
3	Increase the rate of those using modes public transportation	Ministry of Transportation	Ministry of Transportation	 Ministry of Planning, monitoring and administrative reform Ministry of Finance
4	Individual's share in green landscapes in cities	 Ministry of Local Development, Ministry of Housing, Utilities and Urban Development 	 Ministry of Local Development Ministry of Housing, Utilities and Urban Development 	Ministry of EnvironmentMunicipalities

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
5	Rate of reducing encroachments on agricultural lands	Central Agency for Public Mobilization and Statistics	Ministry of Housing, Utilities and Urban Development	Ministry of Agriculture and Land Reclamation
6	Egypt's rank in Global Connectedness Index Report (DHL)	• DHL	• Cabinet	 Ministry of Transportation Ministry of Tourism Ministry of Trade and Industry Ministry of Communications and Information Technology Ministry of Investment Ministry of Housing, Utilities and Urban Development
7	Number of Egyptian citizens in Globalization and World Cities (GaWC) Index	• GaWC	• Cabinet	 Ministry of Transportation Ministry of Tourism Ministry of Trade and Industry Ministry of Communications and Information Technology Ministry of Investment Ministry of Housing, Utilities and Urban Development
8	Urban area growth rate	National Authority for planning to use states' territories	Ministry of Housing, Utilities and Urban Development	Municipalities
9	Area of lands added to Egyptian inhabited areas	National Authority for planning the usage of states' territories	Ministry of Housing, Utilities and Urban Development	 Industrial Development Authority General Authority for Reconstruction and land reclamation General Authority for Tourism Development
10	Rate of reduction in	• Fund of informal settlements	• Fund of informal settlements	Ministry of Housing, Utilities and Urban

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
	number of population in insecure areas	development	development	Development
11	Percentage of informal settlements area	• Fund of informal settlements development	• Fund of informal settlements development	Ministry of Housing, Utilities and Urban Development
12	The Percentage of population for which sanitation system is provided.	 Central Agency for Public Mobilization and Statistics 	Ministry of Housing, Utilities and Urban Development	 Ministry of Health and Population United Nations agencies Different provinces and municipals
13	The percentage of population for which a safe drinking water system has been provided.	 Central Agency for Public Mobilization and Statistics 	Ministry of Housing, Utilities and Urban Development	 Ministry of Health and Population United Nations agencies Different provinces and municipal

Suggested New Indicators

No.	Indicator	Measurement Authority	Liable Authority	Participant Authority
1	Average localization of population in new urban communities proportional to population increase.	Central Agency for Public Mobilization and Statistics	Ministry of Housing, Utilities and Urban Development	 Industrial Development Authority General Authority for Reconstruction and land reclamation General Authority for Tourism Development
2	The percentage of workers localized in new urban communities	Central Agency for Public Mobilization and Statistics	Ministry of Housing, Utilities and Urban Development	 Industrial Development Authority General Authority for Reconstruction and land reclamation General Authority for Tourism Development
3	The percentage of population having access to public means of	Ministry of Transportation	Ministry of Transportation	Ministry of Planning, monitoring and administrative reform

transportation every
20 minutes at most
within a spatial scope
of 500 meters

 Ministry 	of Finance
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Municipalities

Urban Development Programs to 2030

No.	Index	Responsible Authority	Supporting Authority
1	Reformation of institutional structure and governance of urban development planning and management system	• Cabinet	Parliament
2	Connection of a comprehensive investment plan to the national plan 2052	Ministry of Planning Monitoring and administrative reform	 Ministry of Investment Ministry of Finance Ministry of Commerce and Industry Ministry of Tourism Ministry of Agriculture and land reclamation
3	Activation of municipalities' role in execution and management of urban plans	Ministry of Local Development	Ministry of Housing, Utilities and Urban CommunitiesParliament
4	Motivation of population localization in the new development areas	• Cabinet	Supreme Council for Urban Development
5	Achievement of balance between supply and demand in housing sector	Ministry of Housing, Utilities and Urban Development	 Private sector Ministry of Planning, Monitoring and Administrative Reform
6	Controlling informal settlements phenomenon and insecure areas	Ministry of Housing, Utilities and Urban Development	 Municipalities International Organizations Ministry of International Cooperation
7	Replacement and renewal of main facilities networks and expansion in providing facilities in new development areas	Ministry of Housing, Utilities and Urban Development	 Ministry of Planning, Monitoring and Administrative Reform Ministry of Finance

No.	Index	Responsible Authority	Supporting Authority
8	Achievement of spread of green and sustainable building methods	Ministry of Housing, Utilities and Urban Development	ParliamentLocal Government Bodies
9	Elimination of encroachments and violations in existing urban communities	• Cabinet	Parliament
10	Increasing the capacity and quality of means of mass communication in cities	Ministry of Transportation	 New Urban Communities Authority Ministry of Local Development Ministry of Housing, Utilities and Urban Development
11	Increase of the constructive capacity in new urban communities	Ministry of Housing, Utilities and Urban Development	Consolidated ContractorsEngineers SyndicatePrivate sector contractors

Execution Phases of Urban Development Programs to 2030

First Phase 2016–2020	 Reformation of the institutional infrastructure and enhance governance of the urban development planning and management system Align a comprehensive investment plan with the urban national plan 2052 Activation of municipalities' role in execution and management of urban plans Renovation and replacement of basic infrastructure networks and expanding utilities to new development areas Combating Violations and infringements on the existing urban developments Combat the informal settlements phenomenon and insecure areas Achieve a balance between supply and demand in the housing sector Maximize construction capacities in new urban communities
Second Phase 2021–2025	 Activation of municipalities' role in execution and management of urban plans Combat the informal settlements phenomenon and insecure areas Achieve a balance between supply and demand in the housing sector Maximize construction capacities in new urban communities Encourage settlement in new urban areas Enhance and increase the capacities of public transportation in cities
Third Phase 2026–2030	 Combat the informal settlements phenomenon and insecure areas Achieve a balance between supply and demand in the housing sector